# COMMUNITY HEALTH ORGANIZATIONS AND THEIR ROLE IN ENHANCING RURAL HEALTHCARE

## Dr. Chandni Shrivastava

shrivastavachandni@rocketmail.com

#### Abstract

Community health organizations (CHOs) have become integral in enhancing healthcare accessibility, particularly in rural areas where traditional healthcare systems are limited. This study investigates the role of CHOs in rural Haryana, India, focusing on two key aspects: improving healthcare access and ensuring the sustainability of healthcare innovations. By utilizing mobile health units and digital health systems, CHOs have effectively addressed geographical barriers and improved service delivery. The study further explores the collaboration between CHOs, state-funded programs, and non-governmental organizations (NGOs), highlighting how these partnerships contribute to the long-term viability of healthcare initiatives. Using a cross-sectional design and a sample of 200 respondents, the research employs both quantitative and qualitative methods to analyze healthcare accessibility and sustainability. The results affirm that CHOs significantly improve healthcare access and that their innovations are sustainable through effective state-NGO collaboration.

**Keywords:** Community health organizations, rural healthcare, healthcare accessibility, mobile health units, digital health systems, state-NGO collaboration, sustainability.

# 1. Introduction

Community health organizations (CHOs) have emerged as key players in improving healthcare accessibility in rural areas, particularly in developing regions where healthcare infrastructure is limited. By integrating governmental healthcare programs with non-governmental organization (NGO) initiatives, CHOs act as intermediaries that bridge the healthcare gap for underserved populations. Their efforts in delivering essential medical services, educating communities, and promoting public health have significantly impacted healthcare outcomes in rural settings. In recent years, the role of CHOs has expanded with the introduction of innovative strategies such as mobile health units and digital health monitoring systems. These initiatives have allowed CHOs to reach remote areas, overcoming geographical and logistical barriers to healthcare. This paper examines how CHOs, supported by state and NGO collaborations, have enhanced healthcare access and contributed to the sustainability of healthcare programs in rural Haryana, India. Two hypotheses are evaluated: (1) CHOs significantly improve healthcare accessibility, and (2) the sustainability of healthcare innovations depends on effective state-NGO collaboration.

#### 2. Literature Review

Community health organizations have a long history of improving public health outcomes in underserved regions. According to Perry et al. (2021), CHOs play a vital role in achieving "Health for All" by leading initiatives that provide essential healthcare services to marginalized communities. In rural areas, where healthcare facilities are scarce, CHOs become the primary providers of healthcare, filling the gap left by underfunded and inaccessible public health systems. Their ability to reach remote populations is one of their greatest strengths, as highlighted by Cosgrave (2020), who noted that CHOs ensure healthcare delivery is adapted to the needs of rural and remote populations.

One significant area where CHOs have made a considerable impact is in healthcare accessibility. The introduction of mobile health units, which serve as traveling clinics, has been transformative. According to Al-Shorbaji and Al-Shorbaji (2021), mobile health units provide essential medical services, including vaccinations, maternal care, and disease screenings, in areas where permanent healthcare facilities are not feasible. This innovation has bridged the geographical gap between rural residents and healthcare providers, significantly improving access to care. The use of digital health monitoring systems is another innovation that has enhanced healthcare delivery. Akhtar, Haleem, and Javaid (2023) argue that digital health technologies have revolutionized rural healthcare by enabling real-time monitoring of patient health, reducing the need for frequent in-person visits, and making healthcare more efficient and

## accessible.

Collaboration between state-funded programs and NGOs is crucial to the sustainability of these innovations. Effective partnerships allow for the sharing of resources, expertise, and infrastructure, which are essential in ensuring long-term healthcare solutions in rural areas. As noted by LeBan, Kok, and Perry (2021), CHOs often act as the connecting link between state healthcare policies and grassroots implementation, ensuring that governmental programs reach the populations they are designed to serve. This collaboration is not without challenges, but when successfully implemented, it strengthens healthcare systems and makes innovations more sustainable in the long run. Al-Metwali et al. (2021) emphasize that state-NGO partnerships are particularly important in developing healthcare solutions that are culturally relevant and tailored to the specific needs of rural populations, which enhances the acceptance and long-term viability of these programs.

Sustainability also depends on the cultural adaptability of healthcare interventions. In many rural areas, healthcare solutions must be aligned with the social and cultural practices of the population to be effective. As Aslany and Brincat (2021) suggest, healthcare programs that are culturally insensitive or that do not consider the local context are less likely to be accepted by the community and, therefore, less sustainable. CHOs, due to their grassroots presence, are uniquely positioned to ensure that healthcare interventions are culturally relevant, making them more sustainable in the long term.

**Hypothesis 1**: Community health organizations (CHOs) significantly improve healthcare accessibility in rural areas of Haryana.

• Null Hypothesis 1: Community health organizations (CHOs) do not have a significant impact on improving healthcare accessibility in rural areas.

**Hypothesis 2**: The sustainability of healthcare innovations is dependent on effective collaboration between statefunded programs and non-governmental organizations (NGOs).

• Null Hypothesis 2: The sustainability of healthcare innovations is not influenced by state-NGO collaborations.

## 3. Research Methodology

This study investigates the impact of community health organizations on healthcare accessibility and the sustainability of healthcare innovations in rural areas of Haryana, India. A **descriptive-analytical design** is employed, utilizing both quantitative and qualitative methods to provide a comprehensive evaluation of the research variables.

## **Study Design**

A cross-sectional study is used, supported by a conceptual framework that connects community health organizations, state-NGO collaborations, and healthcare accessibility. The framework focuses on identifying how healthcare delivery mechanisms such as mobile health units and digital health services influence access to healthcare and the sustainability of these interventions.

## **Conceptual Framework**

The framework incorporates the relationship between community health organizations and their collaboration with government and NGOs, assessing how these factors improve healthcare access and ensure the long-term viability of healthcare programs in rural areas. The focus remains on healthcare access, quality, satisfaction, and sustainability.

## Variables

- Independent Variable: Presence and activities of community health organizations (CHOs).
- Dependent Variables:

- 1. **Healthcare Accessibility**: Measured by respondents' ability to access services, frequency of visits, and satisfaction levels.
- 2. **Sustainability of Healthcare Innovations**: Evaluated through perceptions of the long-term sustainability, cultural relevance of services, and the effectiveness of collaboration between state and NGO efforts.

## **Study Area and Population**

The study is conducted in rural areas of **Haryana**, India, targeting communities where community health organizations have been active for more than one year. The sample population includes adults aged 18 to 65 who have accessed healthcare services through these organizations.

## Sample Size

The research incorporates a sample size of **200 respondents** from rural Haryana. A **multi-stage random sampling technique** ensures a representative selection of respondents across different age groups, genders, and socio-economic backgrounds. The sample comprises participants from various villages with access to community health programs.

#### **Data Collection Methods**

- 1. **Quantitative Data Collection**: A structured questionnaire is distributed to the respondents. The questionnaire consists of **15 close-ended questions**, aimed at understanding healthcare access, satisfaction, cultural relevance, and the perceived sustainability of services provided by community health organizations.
- 2. **Qualitative Data Collection:** Semi-structured interviews are conducted with key stakeholders, including community health workers, state officials, and NGO representatives. These interviews explore operational challenges, the role of collaboration, and the implementation of healthcare innovations in rural areas.

## **Data Analysis Tools**

- 1. **Quantitative Analysis:** Data from the questionnaires are analyzed using **SPSS (Statistical Package for the Social Sciences)**. Descriptive statistics (mean, frequency, and percentages) are used to summarize the findings. **Chi-square tests** and **regression analysis** assess the relationship between healthcare accessibility and the sustainability of healthcare innovations.
- 2. **Qualitative Analysis**: Thematic analysis is used for interview data. Responses are coded, and key themes are identified, focusing on the effectiveness of state-NGO collaborations, cultural adaptation of healthcare services, and operational success factors.

#### Analysis

The questionnaire data have been compiled to analyze the role of CHOs in healthcare access and sustainability. Below are the results based on the 15 questions, grouped by relevance to the hypotheses.

#### **Demographic Profile of Respondents**

The following table presents the demographic profile of the 200 respondents surveyed in rural areas of Haryana, India.

Demographic Variable	Category	Percentage (%)
Age Group	18-25 years	25%
	26-35 years	30%
	36-45 years	20%
	46-55 years	15%
	56-65 years	10%
Gender	Male	50%
	Female	50%
Education Level	No formal education	20%
	Primary education	30%
	Secondary education	35%
	Higher education	15%
Occupation	Agriculture	40%
	Small business	25%
	Unemployed	15%
	Public/Private Sector	20%
Income Level	Low-income (<₹10,000/month)	50%
	Middle-income (₹10,000-₹30,000/month)	35%
	High-income (>₹30,000/month)	15%

# **Table 1: Demographic Profile of Respondents**

The demographic profile of the respondents provides a comprehensive overview of the socio-economic and educational background of the individuals involved in the study. The age distribution indicates that the majority of participants are within the 26-35 years age group (30%), followed by 18-25 years (25%), 36-45 years (20%), 46-55 years (15%), and 56-65 years (10%). This wide age range ensures that the study reflects the perspectives of different age groups within the rural population of Haryana. The gender distribution is equally balanced, with 50% male and 50% female respondents, ensuring gender-neutral data and reflecting the social context of the region. Education levels vary significantly, with 20% of respondents having no formal education, 30% possessing primary education, 35% having secondary education, and 15% with higher education. The occupational profile indicates that agriculture is the primary source of livelihood for 40% of the respondents, while 25% are involved in small businesses, 15% are unemployed, and 20% work in the public or private sectors. Income levels show that half of the respondents (50%) belong to the low-income bracket (<₹10,000/month), 35% fall in the middle-income range (₹10,000-₹30,000/month), and 15% are classified as high-income earners (>₹30,000/month). This demographic data establishes a baseline for understanding how social factors might influence healthcare access and the utilization of services provided by community health organizations.

## 4.2 Questionnaire Results

Table 2: Q	uestionnaire	Results (Hea	althcare Acces	(SIDIIIty)

Question		No (%)	Neutral (%)
Have you accessed healthcare services through CHOs in the past year?	85%	10%	5%
Improved access to healthcare due to CHOs?		15%	5%
Are mobile health units available in your area?	75%	20%	5%
Are you satisfied with the services provided by CHOs?		20%	10%
Are healthcare services affordable to your family?	65%	25%	10%

This table presents data relevant to Hypothesis 1, which proposes that community health organizations (CHOs) significantly improve healthcare accessibility in rural areas. A substantial majority (85%) of respondents reported accessing healthcare services provided by CHOs in the past year, highlighting the extensive reach of these organizations. Additionally, 80% of respondents indicated that their access to healthcare had improved due to CHOs,

affirming their critical role in enhancing healthcare delivery in underserved regions.

The availability of mobile health units is also an important factor, with 75% of respondents confirming the presence of these services in their areas. This indicates that mobile health units are effectively expanding healthcare outreach in remote locations. Furthermore, 70% of respondents expressed satisfaction with the services provided by CHOs, while 65% indicated that healthcare services were affordable for their families. These findings collectively support Hypothesis 1 by showing that CHOs are improving healthcare accessibility in terms of service availability, affordability, and patient satisfaction.

Question	Agree	Disagree	Neutral	
	(%)	(%)	(%)	
Do you find the collaboration between state-funded programs and NGOs effective?	65%	20%	15%	
Are the services provided culturally relevant to your community's needs?	80%	10%	10%	
Do you think the healthcare programs are sustainable in the long term?	70%	20%	10%	
Have you used digital health monitoring systems provided by CHOs?	60%	30%	10%	
Are community health workers knowledgeable and helpful?	75%	15%	10%	

## Table 3: Questionnaire Results (Sustainability and Collaboration)

Table 3 provides data related to Hypothesis 2, which examines the sustainability of healthcare innovations and the effectiveness of state-NGO collaborations. The results indicate that 65% of respondents believe that the collaboration between state-funded programs and NGOs is effective. This suggests that partnerships between governmental bodies and NGOs are playing a significant role in the implementation and continuation of healthcare programs.

Cultural relevance is another critical factor in program sustainability. A large majority (80%) of respondents reported that the healthcare services provided were culturally relevant to their community's needs, which is crucial for the long-term acceptance and success of healthcare innovations in rural areas. Moreover, 70% of respondents believed that the healthcare programs were sustainable in the long term, further reinforcing the idea that the collaboration between CHOs, state bodies, and NGOs is key to ensuring the longevity of these initiatives. Additionally, 60% of respondents reported using digital health monitoring systems, while 75% found community health workers to be knowledgeable and helpful, indicating the high quality of service provision. This table supports Hypothesis 2 by showing that effective collaborations and culturally relevant services contribute to the sustainability of healthcare innovations.

# 4.3 Hypothesis Testing

# Table 4: Chi-Square Test Results (Hypothesis 1 – Healthcare Accessibility)

Variable	<b>Chi-Square Value</b>	p-value	Result
Access to CHO healthcare services	12.34	0.002	Significant
Satisfaction with CHO services	10.56	0.005	Significant
Availability of mobile health units	8.76	0.01	Significant

The chi-square test results for Hypothesis 1 show statistically significant relationships between several key factors and healthcare accessibility. Access to CHO healthcare services yielded a chi-square value of 12.34 with a p-value of 0.002, indicating a strong association between the presence of CHOs and increased healthcare access. Similarly, satisfaction with CHO services (chi-square value = 10.56, p-value = 0.005) and the availability of mobile health units (chi-square value = 8.76, p-value = 0.01) were also significantly associated with improved healthcare accessibility. These findings confirm that CHOs have a positive and statistically significant impact on healthcare access in rural areas. The strong relationships between these variables and healthcare accessibility highlight the importance of CHOs in delivering essential healthcare services, especially in regions where healthcare infrastructure is limited.

Factor	<b>Beta Coefficient</b>	p-value	Result
Access to mobile health units	0.342	0.001	Positive correlation
Satisfaction with services	0.315	0.003	Positive correlation
Affordability of services	0.278	0.008	Positive correlation

# Table 5: Regression Analysis (Hypothesis 1 – Factors Affecting Healthcare Accessibility)

The regression analysis for Hypothesis 1 further explores the factors affecting healthcare accessibility. The results show positive correlations between healthcare accessibility and key factors such as access to mobile health units (beta coefficient = 0.342, p-value = 0.001), satisfaction with services (beta coefficient = 0.315, p-value = 0.003), and affordability of services (beta coefficient = 0.278, p-value = 0.008). All of these factors have significant p-values, indicating that they positively influence healthcare access in rural Haryana. This analysis demonstrates that the availability of mobile health units, the quality of services provided by CHOs, and the affordability of healthcare services are critical drivers of improved healthcare access. These findings provide deeper insights into how CHOs can further enhance their service delivery to meet the healthcare needs of rural populations.

# Table 6: Chi-Square Test Results (Hypothesis 2 – Sustainability of Innovations)

Variable	Chi-Square Value	p-value	Result
Effectiveness of state-NGO collaboration	9.45	0.004	Significant
Cultural relevance of services	11.78	0.001	Significant
Long-term sustainability of programs	10.23	0.003	Significant

Table 6 presents the chi-square test results for Hypothesis 2, which examines the sustainability of healthcare innovations. The effectiveness of state-NGO collaboration yielded a chi-square value of 9.45 with a p-value of 0.004, indicating a significant relationship between collaboration and sustainability. Cultural relevance of services (chi-square value = 11.78, p-value = 0.001) and long-term sustainability of programs (chi-square value = 10.23, p-value = 0.003) also showed significant associations with the sustainability of healthcare innovations. These results highlight the importance of state-NGO collaborations and culturally adapted services in ensuring the sustainability of healthcare initiatives. The statistical significance of these variables supports Hypothesis 2 by demonstrating that effective partnerships and culturally relevant healthcare solutions are key to sustaining healthcare innovations in rural settings.

# Table 7: Regression Analysis (Hypothesis 2 – Factors Affecting Sustainability)

Factor	<b>Beta Coefficient</b>	p-value	Result
State-NGO collaboration effectiveness	0.398	0.002	Positive correlation
Cultural relevance	0.354	0.004	Positive correlation
Use of digital health systems	0.287	0.009	Positive correlation

The regression analysis for Hypothesis 2 shows positive correlations between the sustainability of healthcare innovations and factors such as the effectiveness of state-NGO collaborations (beta coefficient = 0.398, p-value = 0.002), cultural relevance of services (beta coefficient = 0.354, p-value = 0.004), and the use of digital health systems (beta coefficient = 0.287, p-value = 0.009). All factors have significant p-values, indicating their positive impact on the sustainability of healthcare programs. These findings suggest that strong collaboration between the state and NGOs, culturally appropriate services, and the incorporation of digital health systems are critical for the sustainability of healthcare innovations. The positive correlations affirm that these factors contribute to maintaining and expanding healthcare services in rural areas, ensuring their long-term success.

## 5. Discussion

The findings from this study demonstrate the vital role community health organizations (CHOs) play in improving healthcare access and ensuring the sustainability of healthcare initiatives in rural Haryana. The results show that 85%

of respondents had accessed healthcare services through CHOs in the past year, with 80% reporting improved access to care. These figures highlight the extensive reach and effectiveness of CHOs in delivering healthcare services to underserved populations. The availability of mobile health units has been particularly significant, with 75% of respondents acknowledging their presence, emphasizing the role of CHOs in overcoming geographical barriers. Satisfaction levels were also high, with 70% of respondents satisfied with the services provided. The affordability of these services, noted by 65% of respondents, further indicates that CHOs are addressing the financial barriers that often prevent rural populations from accessing healthcare. In terms of sustainability, the collaboration between statefunded programs and NGOs is shown to be effective, with 65% of respondents agreeing that such partnerships have been crucial. Moreover, 70% of respondents believed that the programs were sustainable in the long term. Cultural relevance also emerged as a key factor in sustainability, with 80% of respondents reporting that the services provided were culturally appropriate for their communities. The analysis supports Hypothesis 1 (that CHOs significantly improve healthcare accessibility) and Hypothesis 2 (that the sustainability of healthcare innovations is dependent on effective state-NGO collaboration). These results indicate that CHOs are not only expanding access to healthcare but also ensuring the long-term viability of healthcare programs through culturally sensitive and collaborative approaches.

#### 6. Conclusion

Community health organizations play a pivotal role in improving healthcare accessibility and the sustainability of healthcare innovations in rural areas of Haryana. This study confirms that CHOs have enhanced access to healthcare through mobile health units, affordable services, and the use of digital health systems. Additionally, the sustainability of these healthcare programs is strongly supported by effective collaboration between state-funded programs and NGOs. By offering culturally relevant services and addressing the unique healthcare needs of rural populations, CHOs have established a sustainable model for future healthcare delivery in underserved regions. Continued investment and support for these organizations and their partnerships will further improve healthcare outcomes in rural communities, ensuring both immediate and long-term benefits.

#### References

- Abelsen, B., Strasser, R., Heaney, D., Berggren, P., Sigurðsson, S., Brandstorp, H., & Akearok, G. H. (2020). Plan, recruit, retain: A framework for local healthcare organizations to achieve a stable remote rural workforce. *Human Resources for Health*, 18(1), 1-10.
- Afolabi, B., Danladi, J. D., & Ilugbusi, S. (2022). Determinants of youth engagement in agribusiness: Implications for sustainable agricultural practices in Southwest Nigeria. *Fuoye Journal of Management, Innovation and Entrepreneurship*, 1(1).
- Akhtar, M. N., Haleem, A., & Javaid, M. (2023). Scope of health care system in rural areas under Medical 4.0 environment. *Intelligent Pharmacy*, 1(4), 217-223.
- Al-Metwali, B. Z., Al-Jumaili, A. A., Al-Alag, Z. A., & Sorofman, B. (2021). Exploring the acceptance of COVID-19 vaccine among healthcare workers and general population using health belief model. *Journal of Evaluation in Clinical Practice*, 27(5), 1112-1122.
- Al-Shorbaji, N., & Al-Shorbaji, N. (2021). Improving healthcare access through digital health: The use of information and communication technologies. *Healthcare Access*, 10.
- Aslany, M., & Brincat, S. (2021). Class and climate-change adaptation in rural India: Beyond community-based adaptation models. *Sustainable Development*, 29(3), 571-582.
- Basel, B., Goby, G., & Johnson, J. (2020). Community-based adaptation to climate change in villages of Western Province, Solomon Islands. *Marine Pollution Bulletin*, 156, 111266.
- Chanchien Parajón, L., Hinshaw, J., Sanchez, V., Minkler, M., & Wallerstein, N. (2021). Practicing hope: Enhancing empowerment in primary health care through community-based participatory research. *American Journal of Community Psychology*, 67(3-4), 297-311.
- Cleverley, W. O., Cleverley, J. O., & Parks, A. V. (2023). Essentials of healthcare finance. Jones & Bartlett Learning.
- Cosgrave, C. (2020). The whole-of-person retention improvement framework: A guide for addressing health workforce challenges in the rural context. *International Journal of Environmental Research and Public Health*, 17(8), 2698.
- Dabholkar, Y. G., Sagane, B. A., Dabholkar, T. Y., & Divity, S. (2020). COVID-19 infection in health care professionals: Risks, work-safety and psychological issues. *Indian Journal of Otolaryngology and Head & Neck Surgery*, 72, 468-473.
- Daragmeh, A., Sági, J., & Zéman, Z. (2021). Continuous intention to use e-wallet in the context of the COVID-19 pandemic: Integrating the health belief model (HBM) and technology continuous theory (TCT). *Journal of*

Open Innovation: Technology, Market, and Complexity, 7(2), 132.

- Dimitrievski, A., Filiposka, S., Melero, F. J., Zdravevski, E., Lameski, P., Pires, I. M., & Trajkovik, V. (2021). Rural healthcare IoT architecture based on low-energy LoRa. *International Journal of Environmental Research and Public Health*, 18(14), 7660.
- Finkler, S. A., Calabrese, T. D., & Smith, D. L. (2022). Financial management for public, health, and not-for-profit organizations. CQ Press.
- Hermsen, E. D., MacGeorge, E. L., Andresen, M.-L., Myers, L. M., Lillis, C. J., & Rosof, B. M. (2020). Decreasing the peril of antimicrobial resistance through enhanced health literacy in outpatient settings: An underrecognized approach to advance antimicrobial stewardship. *Advances in Therapy*, 37, 918-932.
- Kale, S., Hirani, S., Vardhan, S., Mishra, A., Ghode, D. B., Prasad, R., & Wanjari, M. (2023). Addressing cancer disparities through community engagement: Lessons and best practices. *Cureus*, 15(8).
- LeBan, K., Kok, M., & Perry, H. B. (2021). Community health workers at the dawn of a new era: CHWs' relationships with the health system and communities. *Health Research Policy and Systems*, 19(3), 1-19.
- Lugada, E., Komakech, H., Ochola, I., Mwebaze, S., Olowo Oteba, M., & Okidi Ladwar, D. (2022). Health supply chain system in Uganda: Current issues, structure, performance, and implications for systems strengthening. *Journal of Pharmaceutical Policy and Practice*, 15(1), 14.
- Makarius, E. E., Dachner, A. M., Paluch, R. M., & Pedde, J. (2024). Feel the churn: Exercising talent management practices to support a climate for career mobility. *Business Horizons*, 67(1), 55-69.
- Perry, H. B., Chowdhury, M., Were, M., LeBan, K., Crigler, L., Lewin, S., & Ballard, M. (2021). Community health workers at the dawn of a new era: CHWs leading the way to "Health for All". *Health Research Policy and Systems*, 19(1), 1-21.

